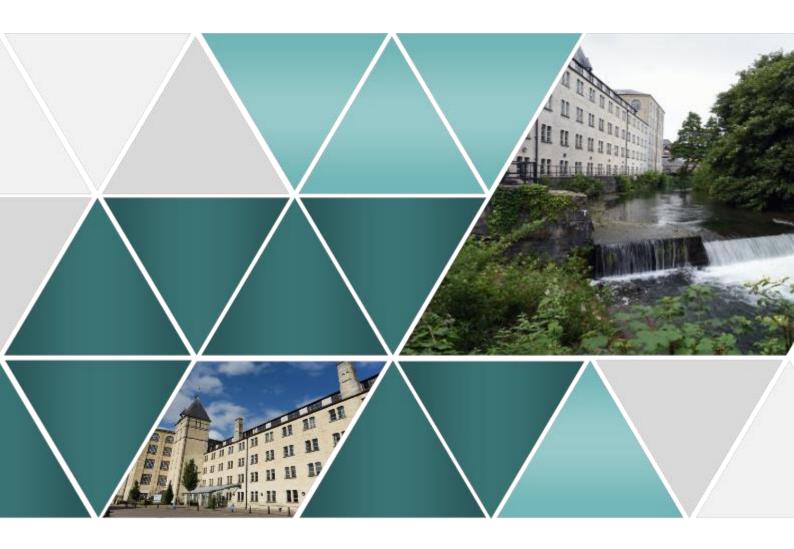
# **Appendix 1**

# Internal Audit Plan 2020-2021

# (Revised due to COVID 19)







#### Background

All local authorities must make proper provision for internal audit in line with the 1972 Local Government Act (S151) and the Accounts and Audit Regulations 2015. The latter states that authorities must "undertake an effective internal audit to evaluate the effectiveness of its risk management, control and governance processes, taking into account public sector internal auditing standards or guidance".

The guidance accompanying the Regulations recognises both the Public Sector Internal Audit Standards (PSIAS) 2017 and the CIPFA Local Government Application Note for the UK PSIAS as representing "public sector internal audit standards". The standards define the way in which the Internal Audit Service should be established and undertake its functions.

The External Quality Assessment (completed in May 2020, by the Chartered Institute of Internal Auditors) re-affirmed the previous assessment that the Audit Risk Assurance (ARA) Shared Service, Internal Audit function fully conforms to the International Standards for the Professional Practice of Internal Auditing.

#### Development of the 2020/2021 Internal Audit Plan

The Chief Internal Auditor is required to produce an Annual Risk Based Internal Audit Plan to determine the priorities of the internal audit activity. The proposed activity should be consistent with the organisation's priorities and objectives and take into account the organisation's risk management framework, including risk appetite levels set by management and internal audit's own judgement of risks. The plan approved by the Audit and Standards Committee in May 2020 is included at Attachment A, which shows:

- Audit activity per service area;
- Name of the audit activity;
- Reason for the audit i.e. as a result of Risk Based Internal Audit Planning (RBIAP) and link to the Council's Strategic Risk Register, statutory requirements;
- Outline scope of the review (please note that a detailed terms of reference is agreed with the client prior to the commencement of every audit to ensure audit activity is continually focused on the key risks and is undertaken within agreed time periods, to ensure our service adds value to the Council); and
- > The priority of the audit i.e. priorities 1 and 2.

**Priority 1** reflects statutory requirements i.e. grant certification, a limited assurance follow-up review, activities that may have been subject to a previous investigation / irregularity, or as deemed necessary by the Chief Internal Auditor to enable an opinion on the control environment to be provided.

**Priority 2** activities are the remaining identified activities. The aim being that all priority 1 activities would be delivered within the year with the priority 2 audits being reassessed in the eventuality of any new emerging risk areas where assurances may be required, or where additional fraud investigations/irregularities materialise.

#### Revision of the 2020/21 Internal Audit Plan

The impact of COVID 19 continues to place significant pressures on Council services and in turn the availability of service managers and their teams to facilitate Internal Audit activities within their areas of responsibility. This additional strain on officers is fully recognised by ARA and whilst it has been possible to complete the majority of the 2019/20 plan and commence new activity from the 2020/21 plan remotely, it is now an opportune time to review the original planned activities alongside new priorities and objectives.

In addition, with significant organisational disruption, new emergency responsibilities, and staff working from home the impact on governance will be felt by the Council. These may fall into the following broad categories:

- > Impact on business as usual in the delivery of services;
- New areas of activity as part of the national response to coronavirus and any governance issues arising, e.g. implementation of new policies and processes and emergency assistance; and
- The funding and logistical consequences of delivering the local government response, e.g. changes to Council meetings and decision making arrangements, new collaborative arrangements, and funding and cash flow challenges.

Assessment of the longer term disruption and consequences arising from the coronavirus pandemic, e.g. existing projects and programmes may have been put on hold, new priorities and objectives introduced and new risks identified or existing risks escalated. This means that there may be new or different 'assurance' needs.

Due to the pandemic, ARA has provided significant non-audit related administration support to Revenues and Benefits services in the processing of Business Grants; and professional advice to support the Council in considering its response to managing Supplier Relief. These ARA streams of activity are not included within Attachment A, however once concluded relevant outcomes will be reported to Audit and Standards Committee.

The above position has required ARA in consultation with the Strategic Leadership Team (SLT) and with input from the wider Stroud District Council management team to complete a review of the previously agreed work plan and identify which of the existing activities together with any newly identified activities should be prioritised for delivery by ARA between 1<sup>st</sup> October 2020 and 31<sup>st</sup> March 2021.

Attachment A below has been updated to:

- Reflect the current position or the proposed way forward for each activity under the original plan (approved by the Audit and Standards Committee in May 2020). This being either:
  - Completed;
  - In Progress;
  - Planned to be completed 1<sup>st</sup> October 2020 to 31<sup>st</sup> March 2021; and
  - Defer for consideration in 2021/22.
- > Record any new activity as agreed with SLT due to COVID 19 emerging / new risk.

It should be noted that the revised plan does not provide for a contingency allocation to accommodate any new emerging risk areas as a result of the pandemic. The plan will be kept under review and should any significant risks arise, ARA will review these against the remaining in year priority 2 activities and ensure that Audit and Standards Committee are briefed on the updated position.

#### Communities

Audit	Reason for Audit	Outline Scope	Priority	Proposal to Audit and Standards Committee
Electrical Works	Identified as part of Risk Based Internal Audit Planning (RBIAP) Requested by Head of Contracts	The Council has a contract in place for the electrical rewire and remedial works for the Council's residential properties. The contract was let in 2016. The initial term of the contract is four years with the option for two extension periods totalling 72 months. The annual contract value is circa £265k. The audit will review the effectiveness of the systems and processes in place for managing the contract.	Priority 1	In Progress

Audit	Reason for Audit	Outline Scope	Priority	Proposal to Audit and Standards Committee
Housing Reactive Repairs and Maintenance	Identified as part of RBIAP Requested by Head of Contracts Consultancy	Across all social housing providers nationally, repairs and maintenance is almost exclusively the number one priority for tenants. The Council's overall experience with internalising services has been positive for both tenants and the Council. Following a detailed service review the Council agreed to in-source the Repairs and Maintenance Services function from 1 <sup>st</sup> April 2020. Internal Audit will provide professional advice and support to management in the review and development of the operational systems and processes to ensure effective arrangements are in place for management and monitoring of the service.	Priority 1	Planned to be completed 01/10/2020 to 31/03/2021

Audit	Reason for Audit	Outline Scope	Priority	Proposal to Audit and Standards Committee
Anti-social Behaviour Management	Identified as part of RBIAP Requested by Head of Housing Services	Registered providers of social housing are required under the regulatory standards to work in partnership with other agencies to prevent and tackle anti-social behaviour in the neighbourhoods where they own homes. It is important that prompt, appropriate and decisive action is taken to deal with anti-social behaviour before it escalates, which focuses on resolving the problem having regard to the full range of tools and legal powers available. This review will seek to determine whether the current arrangements for handling reported anti-social behaviour issues are robust, operating effectively and in line with regulatory standards.	Priority 2	Planned to be completed 01/10/2020 to 31/03/2021

Audit	Reason for Audit	Outline Scope	Priority	Proposal to Audit and Standards Committee
Youth Service	Identified as part of RBIAP Requested by a Councillor on the Audit and Standards Committee and the Head of Community Services	The Council has recently approved its revised four year Youth Strategy (2020-2024). A small team of specialist youth and community workers deliver youth participation projects and programmes with and for young people in their communities. This team typically works in partnership with various council officers, including Neighbourhood Wardens, plus many other community stakeholders across the district. This review will seek to determine whether the current systems and processes in place to support service delivery are robust and operating effectively.	Priority 2	Defer for consideration in 2021/22

Audit	Reason for Audit	Outline Scope	Priority	Proposal to Audit and Standards Committee
Careline Service	Identified as part of RBIAP Requested by Head of Community Services	<ul> <li>The Careline service provides a means of support for vulnerable people within the property where they reside. The service is designed to allow people to continue to live at home with confidence that support will be provided in the event of an emergency arising.</li> <li>A pendant incorporating a small radio transmitter is provided to customers, which can be worn around the neck or on the wrist, allowing communication with a control centre that has 24 hour monitoring and who will establish what assistance is required if activated.</li> <li>The Careline service is currently provided to around 1,400 addresses including those in private accommodation as well as occupiers of Council housing.</li> <li>This review will seek to determine whether the current systems and processes for the delivery of the service are robust and operating effectively.</li> </ul>	Priority 2	Planned to be completed 01/10/2020 to 31/03/2021

Audit	Reason for Audit	Outline Scope	Priority	Proposal to Audit and Standards Committee
Housing Benefits – Overpayments	Identified as part of RBIAP Requested by Head of Revenues and Benefits	Housing benefit is available to those on a low income and who need help paying their rent. A change of circumstance may affect an individual's benefit entitlement and if these are not known or promptly actioned overpayments can be realised and should be recovered by the Council in a timely manner. The audit will review whether there are adequate systems and processes in place and that these are operating effectively for the identification, calculation, categorisation and recovery of housing benefit overpayments.	Priority 2	Defer for consideration in 2021/22

Audit	Reason for Audit	Outline Scope	Priority	Proposal to Audit and Standards Committee
Tenancy Lettings	Identified as part of RBIAP Requested by Head of Housing Services	<ul> <li>There are regulatory standards that registered providers of social housing must meet. Under the Tenancy Standard, registered providers shall let their homes in a fair, transparent and efficient way. They shall take into account the housing needs and aspirations of tenants and potential tenants. They shall demonstrate how their lettings: <ul> <li>a) Make the best use of available housing;</li> <li>b) Are compatible with the purpose of the housing function and sustainable communities.</li> </ul> </li> <li>There should therefore be a clear application, decision-making and appeals processes.</li> <li>This review will seek to determine whether the current systems and processes in place for tenancy lettings are robust and operating effectively in line with regulatory standards.</li> </ul>	Priority 2	In Progress

Audit	Reason for Audit	Outline Scope	Priority	Proposal to Audit and Standards Committee
New Activity Stratford Park Leisure Centre	Identified as part of RBIAP Refresh of Plan Requested by Strategic Director of Resources CCR1, CCR4	Leisure provision at the Council's Stratford Park Leisure Centre is delivered by Sport and Leisure Management Ltd (SLM) which operates under the trading name Everyone Active. SLM was appointed to operate the facilities by the Council in October 2011. The facility comprises a six court sport hall, 25 metre five-lane swimming pool, two squash courts, a 75 station fitness gym and group exercise rooms. Adjacent facilities managed by SLM are the Stroud Lido, four tennis courts and a full-size artificial turf pitch. The management agreement initially put in place for 10 years was recently extended in January 2020 to run until October 2023. The audit will review the effectiveness of the contract management and monitoring arrangements.	Priority 1	Planned to be completed 01/10/2020 to 31/03/2021

### Place

Audit	Reason for Audit	Outline Scope	Priority	Proposal to Audit and Standards Committee
Brimscombe Port	Identified as part of RBIAP Requested by Audit and Standards Committee	<ul> <li>Brimscombe Port is a former inland port dating back to the 1780s which became redundant after the era of canals as a mode of transport came to an end. It was filled in during the 1960s, then developed as an industrial site and earmarked as in need of significant regeneration by Stroud District Council.</li> <li>The Council is promoting development of the site as it has the potential to deliver £30-35million of regeneration, and if redeveloped could support a minimum of 150 new homes, business premises, restored canal and a community centre.</li> <li>The audit scope is to review the effectiveness of the Council's project management arrangements for progressing redevelopment of the site.</li> </ul>	Priority 1	Completed

Audit		Reason for Audit	Outline Scope	Priority	Proposal to Audit and Standards Committee
Carbon N 2030	Neutral	Identified as part of RBIAP Requested by Audit and Standards Committee	A Climate Emergency was announced by the Stroud District Council Administration on 16 <sup>th</sup> November 2018 which pledged to 'do everything within the Council's power to make Stroud District Carbon Neutral by 2030'. This public call for action was followed up by a motion to the Environment Committee on 13 <sup>th</sup> December 2018 that set out seven actions for delivery by the Council. This review will seek to determine whether the agreed actions are being actively progressed in line with the stated target delivery dates.	Priority 1	Planned to be completed 01/10/2020 to 31/03/2021

Audit	Reason for Audit	Outline Scope	Priority	Proposal to Audit and Standards Committee
Gloucestershire Building Control Partnership – Follow Up	Limited Assurance follow-up Identified as part of RBIAP	<ul> <li>Stroud District Council and Gloucester City Council have collaborated to provide a shared local government building control service known as the Gloucestershire Building Control Partnership. The Partnership was established on 1<sup>st</sup> July 2015 through a Section 101 Agreement, with staff becoming employed by Stroud District Council acting as the host Authority. The Building Control function comprises of two elements:</li> <li>Plan vetting and inspection of applications, which is a statutory Council function in direct competition with the private sector; and</li> <li>Enforcement of Building Control legislation and regulations.</li> <li>An audit review of this activity was undertaken during 2019/20. The audit concluded that only 'Limited Assurance' could be provided that the risks material to the achievement of the objectives for this area were being managed effectively. Limited assurance was provided for both risk identification maturity and control environment.</li> <li>This follow up audit will seek to provide assurance that the agreed actions to address the 2019/20 audit recommendations have been fully implemented and the partnership is operating effectively.</li> </ul>	Priority 1	Planned to be completed 01/10/2020 to 31/03/2021

Audit	Reason for Audit	Outline Scope	Priority	Proposal to Audit and Standards Committee
New Activity COVID 19 Recovery Strategy	Identified as part of RBIAP Refresh of Plan CCR19	<ul> <li>The COVID 19 pandemic in the UK has impacted on the Council's Corporate Delivery Plan, as key actions have had to be delayed and may need to be reviewed in the light of the ongoing impact of the crisis.</li> <li>The postponement of the district elections until 2021, has also delayed the work that was going to be done to consider and consult on what the Council's vision, priorities and delivery plan would be for the coming years.</li> <li>The Council has adopted a Strategy to facilitate recovery within the Stroud District having identified four key external and community focussed work streams that reflect the Council's previously agreed priorities in the existing Council Delivery Plan and 2020-2021 Budget.</li> <li>Progressing recovery through the agreed approach provides opportunities to link longer term objectives and activity to inform the next iteration of the Council's Corporate Delivery Plan.</li> <li>Internal Audit will review the effectiveness of the associated programme management/monitoring arrangements.</li> </ul>	Priority 1	Planned to be completed 01/10/2020 to 31/03/2021

### Attachment A

#### Resources

Audit	Reason for Audit	Outline Scope	Priority	Proposal to Audit and Standards Committee
Review of the Council's Constitution	Identified as part of RBIAP LGA Peer Review Consultancy	<ul> <li>The Local Government Act 2000 (as amended), states a local authority is under a duty to prepare and keep up to date its constitution. The Constitution must contain: <ul> <li>The standing orders/procedure rules;</li> <li>The members' code of conduct;</li> <li>Such information as the Secretary of State may direct; and</li> <li>Such other information (if any) as the authority considers appropriate.</li> </ul> </li> <li>The LGA Corporate Peer Challenge Action Plan includes an action to undertake a review of the Council's Constitution to ensure that it remains fit for purpose and enables better decision making, in order to deliver the Councils' revised priorities and plans.</li> <li>Internal Audit will provide professional advice and support as required to aid the review of the Constitution.</li> </ul>	Priority 1	Defer for consideration in 2021/22

Audit	Reason for Audit	Outline Scope	Priority	Proposal to Audit and Standards Committee
Corporate Delivery Plan	Identified as part of RBIAP This covers all Council Cross Cutting Risks.	The Council is not required to have a Corporate Delivery Plan however; it is a useful way of drawing together the political and managerial key actions and setting them in the context of the Council's priorities and four year focus. It enables the Council to set out what it is seeking to achieve and gives the public and partners a means by which they can be informed of progress and hold the Council to account. Following the LGA Peer Review, the Council's short term corporate priorities were refreshed for 2019/20 with plans to be put in place for the development of the next iteration of the four year Corporate Delivery Plan for 2021-2024. The audit will review the robustness of the arrangements for developing the next iteration of the Council's Corporate Delivery Plan.	Priority 1	Audit activity scope redefined due to COVID 19 See new activity: COVID 19 Recovery Strategy

Audit	Reason for Audit	Outline Scope	Priority	Proposal to Audit and Standards Committee
Corporate Induction Process	Identified as part of RBIAP CCR10 and CCR11	<ul> <li>A corporate induction is the first step towards engaging a new hire and onboarding them into the organisation. The objectives of staff induction are to integrate staff into the organisation and provide them with access to resources to perform their job efficiently and effectively within a short timeframe. Objectives also include providing support to enable staff to: <ul> <li>Understand their role within the organisation;</li> <li>Contribute effectively to the success of the organisation;</li> <li>Understand processes, procedures, structures and standards;</li> <li>Develop a positive attitude to their work and the organisation;</li> <li>Be aware of their legal responsibilities, including those relating to fellow staff and to health and safety; and</li> <li>Enhance staff retention within the organisation.</li> </ul> </li> <li>The audit will review the robustness of the Council's corporate induction process and determine whether it is being consistently applied.</li> </ul>	Priority 1	Planned to be completed 01/10/2020 to 31/03/2021

Audit	Reason for Audit	Outline Scope	Priority	Proposal to Audit and Standards Committee
ICT	Identified as part of RBIAP Consultancy Requested by Strategic Director of Change and Transformation and Strategic Director of Resources CCR4 and CCR16	<ul> <li>One of the Council's corporate priorities is to invest in key ICT infrastructure that delivers better customer services, mobile working for staff and service efficiencies.</li> <li>Internal Audit will provide professional advice and guidance on risk and control during the period of modernisation of the Council's ICT arrangements, to include but not be exclusive to: <ul> <li>Infrastructure;</li> <li>Disaster Recovery/Business Continuity;</li> <li>Cyber Security; and</li> <li>Service Support/Incident Management.</li> </ul> </li> <li>The ICT audit needs assessment 2020/21 has been compiled by ARA's ICT audit specialists in consultation with and having input from the Council senior managers. The ICT audit needs assessment 2020/21 outcomes support the above noted streams of audit work.</li> </ul>	Priority 1	Planned to be completed 01/10/2020 to 31/03/2021

Audit	Reason for Audit	Outline Scope	Priority	Proposal to Audit and Standards Committee
Information Management (Data Breaches)	Identified as part of RBIAP CCR11	<ul> <li>GDPR applies to all companies based in the EU and those with EU citizens as customers. It has an extraterritorial effect, so non-EU countries are also affected.</li> <li>The Data Protection Act 2018 is the UK's implementation of the GDPR and controls how personal information is used by organisations, businesses or government.</li> <li>The Information Commissioners Office (ICO) is the UK's independent authority set up to uphold information rights in the public interest, promoting openness by public bodies and data privacy for individuals. The ICO is responsible for promoting good practice in handling personal data and giving advice and guidance on data protection.</li> <li>There are specific regulations from the Information Commissioners Office that detail what is regarded as a data breach and what actions a company must take to report these 'breach events'.</li> <li>This audit will review the effectiveness of the Council's arrangements for reporting and managing data breach incidents to give assurance that an ICO regulations compliant breach reporting process is being followed.</li> </ul>	Priority 1	Planned to be completed 01/10/2020 to 31/03/2021

Audit	Reason for Audit	Outline Scope	Priority	Proposal to Audit and Standards Committee
Littlecombe Scheme – Follow Up	Limited Assurance follow-up Identified as part of RBIAP	The Littlecombe development is a mixed-use regeneration scheme providing 600 new homes, community facilities and other commercial opportunities. The Council took ownership of the site from the South West Regional Development Agency in 2011. The Council has a partnership agreement with a national property development company and is entitled to 85% of the net development profit at completion of the scheme. A review of this activity was undertaken during 2019/20, the audit concluded that only 'Limited Assurance' can be provided that the risks material to the achievement of the objectives for this area were being managed effectively. Limited assurance was provided for both risk identification maturity and control environment. This follow up audit will seek to provide assurance that the agreed actions to address the 2019/20 audit recommendations have been fully implemented.	Priority 1	Planned to be completed 01/10/2020 to 31/03/2021
Processing new starters on Payroll	Identified as part of RBIAP CCR1	The Council's payroll function is run in-house. The key objective of any payroll system is to pay employees correctly, on time and to account for personal data and payments completely and accurately. The audit will review the effectiveness of the system for processing new starters.	Priority 1	Completed

Audit	Reason for Audit	Outline Scope	Priority	Proposal to Audit and Standards Committee
Procurement	Identified as part of RBIAP CCR1 and CCR11	<ul> <li>The Council's Contract and Procurement Procedure Rules set out the rules that must be followed by the Council when it procures all goods, services and works. They have three main purposes:</li> <li>To ensure that the Council obtains value for money when procuring any goods, service and works;</li> <li>To ensure that the Council complies with current UK and European law and this Council's policies that govern the procurement of goods, services and works; and</li> <li>To establish procedures which, when followed, should protect the Council, its Officers and Members from any allegation of acting unfairly or unlawfully which may be made in connection with any procurement by the Council of any goods, services or works.</li> <li>The audit will review a range of recent procurement activities to determine whether these have been made in compliance with the Council's Contract and Procurement Procedure Rules.</li> </ul>	Priority 1	In Progress

### Change and Transformation

Audit	Reason for Audit	Outline Scope	Priority	Proposal to Audit and Standards Committee
Modernisation Programme	Identified as part of RBIAP LGA Peer Review Requested by Strategic Director of Change and Transformation Consultancy CCR4, CCR16, CCR10	<ul> <li>The Council committed to participating in a peer review during the latter part of 2018/19. The peer challenge offers an opportunity to validate the direction of travel and approach being taken by the Council, and test, stretch and further evolve thinking for the future.</li> <li>The review identified a number of key areas that could aid the Council's continual improvement programme.</li> <li>Internal Audit will provide professional advice on the future internal control environment with a view to designing out risk as the modernisation programme progresses.</li> </ul>	Priority 1	Planned to be completed 01/10/2020 to 31/03/2021

#### **Counter Fraud**

Audit	Reason for Audit	Outline Scope	Priority	Proposal to Audit and Standards Committee
Fraud Investigation / Detection	To support the Annual Governance Statement (AGS) Protect the Public Purse	Allocation to continue the development and implementation of the Council's Anti-Fraud and Corruption arrangements based on latest best practice. This also includes an allocation for increasing the profile and awareness of anti–fraud, conducting pro-active counter-fraud reviews and undertaking investigations as required.	Priority 1	Ongoing
National Fraud Initiative (NFI)	Statutory Requirement To support the AGS	To continue to co-ordinate activity as part of the Cabinet Office's National Fraud Initiative (NFI - a national data matching exercise that compares data/records i.e. payroll, licences, housing waiting list, single person discounts, creditors etc.) for a wide range of public services, including ensuring that matches are investigated promptly and thoroughly and reporting of results.	Priority 1	Ongoing

Audit	Reason for Audit	Outline Scope	Priority	Proposal to Audit and Standards Committee
Fraud Risk Management	To support the AGS Informs the Risk Based Internal Audit Plan	The CIPFA Counter Fraud Centre has issued guidance on actions to be taken to 'Manage the Risk of Fraud and Corruption' within an organisation. This allocation is to continue to self assess against the criteria set out in the guidance and develop a fraud risk register in order to direct/prioritise our counter fraud and internal audit resources/activity accordingly.	Priority 1	Ongoing

### Management Activity to Support the Audit Opinion

Audit	Reason for Audit	Outline Scope	Priority	Proposal to Audit and Standards Committee
Audit and Standards Committee / Member / Officer and Chief Financial Officer Reporting	Public Sector Internal Audit Standards (PSIAS) Statutory Requirement	This allocation covers Member reporting procedures, mainly to the Audit and Standards Committee, plan formulation and monitoring and regular reporting to and meeting with, the Chair and Vice Chair of the Audit and Standards Committee and the Chief Financial Officer.	Priority 1	Ongoing
Provision of Internal Control / General Advice	To support an effective control environment	This allocation allows auditors to facilitate the provision of risk and control advice which is regularly requested by officers within the Council.	Priority 1	Ongoing

Audit	Reason for Audit	Outline Scope	Priority	Proposal to Audit and Standards Committee
Quality Assurance and Improvement Programme (QAIP) includes the annual review of the effectiveness of Internal Audit and the external assessment	Public Sector Internal Audit Standards (PSIAS) Statutory Requirement To support the AGS	<ul> <li>The Accounts and Audit Regulations 2015 states that Internal Audit should conform to 'proper practices' and it is advised that proper practice for internal audit is currently set out in the Public Sector Internal Audit Standards (PSIAS) 2017.</li> <li>This allocation is to undertake an annual self assessment and when required, commission and deliver an external quality assessment, against the new standards.</li> <li>The next external quality assessment is due in May 2020 and will be undertaken by the Chartered Institute of Internal Auditors (IIA).</li> </ul>	Priority 1	Ongoing
External Working Groups	Activity to support the audit opinion	Attendance / work in relation to the Local Authorities Chief Auditor Network (National Group), Midland Counties and Districts Chief Internal Auditors Group and the Fraud and ICT Groups to enable networking and to share good practice.	Priority 1	Ongoing
External Audit Liaison	Management activity to support the audit opinion	The External Auditor and the Chief Internal Auditor regularly meet to discuss plans and audit findings, to ensure that a "managed audit" approach is followed in relation to the provision of internal and external audit services.	Priority 1	Ongoing

Audit	Reason for Audit	Outline Scope	Priority	Proposal to Audit and Standards Committee
Carry Forwards	Audit Activity outstanding	This allocation provides for the completion of various 2019/20 audits which require finalising.	Priority 1	Ongoing
Recommendation Monitoring	Activity to support the audit opinion	Whilst it is management's responsibility to manage the risks associated with their outcomes/objectives, this allocation enables Internal Audit to monitor management's progress with the implementation of high priority recommendations.	Priority 1	Ongoing
Internal Working Groups	Activity to support the audit opinion	Internal Audit is frequently asked to nominate representatives for working groups to advise on risk and control.	Priority 2	Ongoing